

UNITED STATES DISTRICT COURT  
SOUTHERN DISTRICT OF NEW YORK

FRONTIER  
-----x  
FRONTIER AIRLINES, INC.,

Plaintiff,

v.

22 CV 2943 (PAE)

AMCK AVIATION HOLDINGS IRELAND  
LIMITED, *et al.*,

Defendants.

Hearing

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New York, N.Y.  
July 18, 2023  
10:45 a.m.

Before:

HON. PAUL A. ENGELMAYER,

District Judge

APPEARANCES

LANE POWELL PC  
Attorneys for Plaintiff

BY: DAVID M. SCHOEGGL

-and-

BINDER & SCHWARTZ LLP

BY: ERIC B. FISHER

CLIFFORD CHANCE US LLP  
Attorneys for Defendants

BY: JEFF BUTLER

-and-

MILBANK LLP

BY: JED M. SCHWARTZ

EMILY WERKMANN

SAMANTHA LOVIN

1 (Case called)

2 MR. FISHER: Good morning, your Honor, Eric Fisher  
3 from the law firm of Binder & Schwartz for Frontier Airlines.

4 THE COURT: Good morning.

5 MR. SCHOEGGL: Good morning, your Honor, Dave Schoeggl  
6 with Lane Powell for Frontier Airlines.

7 THE COURT: Good morning. You may be seated.

8 For the defense.

9 MR. SCHWARTZ: Good morning, Jed Schwartz from Milbank  
10 LLP for the defendants.

11 THE COURT: Good morning.

12 MS. LOVIN: Good morning, your Honor, Samantha Lovin,  
13 also from Milbank, on behalf of defendants.

14 THE COURT: Good morning.

15 MS. WERKMANN: Good morning, your Honor, Emily  
16 Werkmann from Milbank LLP on behalf of defendants.

17 THE COURT: Good morning.

18 MR. BUTLER: Good morning. Jeff Butler from Clifford  
19 Chance.

20 THE COURT: Good morning.

21 Good morning as well to the members of the public, whom  
22 I have a sneaking suspicion may be party affiliated who are in  
23 the back. You may be seated.

24 Counsel, we will proceed in two steps today.

25 As I had my law clerk indicate to you informally, I

1 had a bench ruling on the pending application for emergency  
2 relief. And then, having taken care of that, we will turn to  
3 the more prosaic matter of initial conference and a case  
4 management plan.

5 MR. SCHWARTZ: Your Honor, before you proceed, may I  
6 be heard briefly?

7 THE COURT: On what subject?

8 MR. SCHWARTZ: We had prepared a brief presentation  
9 when we got your email.

10 THE COURT: Use the microphone, please.

11 MR. SCHWARTZ: We had prepared a brief presentation  
12 when we got your email. I understand that the Court is not  
13 entertaining oral argument today. I would ask to be able to  
14 just briefly present on that presentation or, if not the  
15 entirety of the presentation, there are two points, one which  
16 was raised in a reply brief for the first time and another  
17 which I think corrects a misstatement of the reply brief that I  
18 would ask to be heard on.

19 THE COURT: If there is a factual misstatement, you  
20 can explain in a sentence or two what the factual misstatement  
21 was, but I am not going to receive a presentation. I received  
22 lengthy briefs. They are this thick. I have gone through  
23 them. I am prepared to rule. The answer here is clear. If  
24 there is a factual mistake, then I'm happy to hear about that.

25 MR. SCHWARTZ: Sure, your Honor. The misstatement is,

1 in the reply brief there was a statement that the leases -- and  
2 I think the way that term was defined would apply to all the  
3 leases at issue here -- are considered lessees, documents  
4 within the meaning of the framework agreement. That's  
5 incorrect. Only, at most, one of the leases at issue here is a  
6 lessees document.

7 THE COURT: Plaintiff, any response?

8 MR. SCHOEGL: Yes, absolutely, your Honor. The  
9 documents are all interrelated. The lessee documents would  
10 include the framework agreement. Judge Engelmayer found  
11 that --

12 THE COURT: That would be me?

13 MR. SCHOEGL: I'm sorry. You are Judge Engelmayer.

14 Excuse me. Judge Stanton found that in his order.

15 And, more importantly, the whole premise of the AMCK  
16 Carlyle position in case 1 is that these documents are all  
17 related because they use alleged failure to pay rent under the  
18 leases as an excuse for declaring the defaults. If these are  
19 not related, then we basically automatically --

20 THE COURT: Your point for these purposes is that the  
21 Court need not make a durable ruling, so much as the issue is  
22 whether or not that is an issue as to which you have, from your  
23 perspective, a fair claim on the merits.

24 MR. SCHOEGL: Absolutely. It's not a factual issue.  
25 It's a contract interpretation.

1 THE COURT: Very good. Thank you.

2 Mr. Schwartz, I appreciate the offer to do a  
3 presentation, but at the end of the day the purpose of the  
4 written submissions was to put me in a position to make an  
5 informed rule beforehand, and I have on the basis of what I  
6 found to be very thoughtful submissions.

7 MR. SCHWARTZ: Understood, your Honor.

8 THE COURT: I am now going to issue a ruling on the  
9 motion by plaintiff Frontier Airlines, Inc., which I will refer  
10 to as Frontier, to convert the operative temporary restraining  
11 order into a preliminary injunction. The defendants whom the  
12 injunction would bind are Wells Fargo Trust Company N.A., which  
13 I will refer to as Wells Fargo, and UMB Bank N.A., which I will  
14 refer to as UMB. For your planning purposes, there will not be  
15 a written decision. I will instead issue a bottom-line order  
16 reflecting the Court's resolution of the motion. To the extent  
17 the Court's reasoning is significant to counsel, you will need  
18 to order the transcript.

19 As background, and as counsel are well aware, on June  
20 8, after hearing from both parties on an emergency basis via  
21 telephonic conference, the Court extended the temporary  
22 restraining order that it earlier put in place. It enjoined  
23 the defendants from grounding, impounding, or deregistering the  
24 14 A320 Airbus aircraft at issue. These 14 aircraft were the  
25 subject of default notices served by defendants on May 26,

2023. The parties thereafter attempted to resolve this dispute, which appeared to the Court to be readily resolvable, and, I might add, continues to appear to the Court to be readily resolvable. The TRO therefore was extended until today on consent. Alas, however, settlement did not occur. Frontier now moves to convert the TRO to a preliminary injunction.

I have reviewed in detail the parties' memoranda of law, supporting declarations, and the materials attached to those declarations. I want to thank counsel for both sides for their excellent, genuinely excellent submissions, which have been of tremendous assistance to me.

The relevant facts here are briefly synopsized as follows: Frontier had a business relationship with AMCK Aviation Holdings Ireland Limited and its affiliates, to which I will refer collectively as AMCK. The relationship dated back at least to early 2020. The arrangement involved sale-and-leaseback arrangements for commercial aircraft under which Frontier, a passenger airline company, leased aircraft. In this arrangement, defendants Wells Fargo and UMB served formally as the aircraft openers, although AMCK and its affiliates are the beneficial owners and, in economic substance, they are Frontier's real counterparties.

In March 2020, Frontier and AMCK entered into a binding agreement, the so-called framework agreement, which governed the parties' conduct with respect to several leases.

1 Almost immediately after execution of this agreement, the  
2 pandemic disrupted air travel and adversely affected aircraft  
3 financing markets. In response to the crisis, Frontier claims  
4 that AMCK granted Frontier temporary rent deferral. But soon  
5 thereafter, Frontier claims, AMCK reneged on the rent deferral  
6 and informed Frontier that it would terminate the framework  
7 agreement on the basis of unpaid rent. Frontier claims that it  
8 suffered various adverse financial consequences from AMCK's  
9 anticipatory repudiation of the framework agreement. In  
10 November 2020, Frontier sued AMCK for breach of various  
11 contracts, as well as breach of quiet enjoyment, promissory  
12 estoppel, and fraud. That lawsuit is assigned to Judge  
13 Stanton.

14           Frontier separately claims that, while that lawsuit  
15 was ongoing, AMCK sold its entire aircraft portfolio to Carlyle  
16 Aviation Partners and its affiliates, which I will refer to  
17 collectively as Carlyle. According to Frontier, an effect of  
18 these transactions was to denude AMCK of assets, so as to make  
19 it "judgment proof" in the lawsuit before Judge Stanton, in  
20 which the Court understands Frontier to seek potentially north  
21 of \$40 million. That, Frontier claims, violated a term of the  
22 parties' lease agreements that protects Frontier in the event  
23 of a transfer, in so far as these state that Frontier need not  
24 agree to any transfer or assignment of aircraft that would  
25 "result in any restriction ... on lessee's rights under the

1 this agreement or the other lessee's documents or on lessee's  
2 use or operation of the aircraft." Frontier also alleges that  
3 it did not receive advance notice of the transactions between  
4 AMCK and Carlyle. Such notice, it contends, would have enabled  
5 it to determine whether the upstream switch of owners imperiled  
6 Frontier's ability to use or operate the planes. Viewing the  
7 transfers as violating its contractual rights, Frontier  
8 declined to agree to the transfers. Frontier contended that  
9 although it has an obligation to reasonably cooperate in  
10 proposed transfers of the aircraft, such cooperation was not  
11 reasonably required here. That is because, it contends, the  
12 transfers, in violation of AMCK's obligations, undermined  
13 Frontier's rights, including its ability to collect on its  
14 pending claim of contract breach in the suit before Judge  
15 Stanton and its ability to use or operate the planes.  
16 Nonetheless, in April 2022, over Frontier's express objections,  
17 AMCK closed their transaction, and that prompted Frontier to  
18 file this action, in which it seeks monetary and declaratory  
19 relief. This action is thus the second lawsuit, the first one  
20 being the one before Judge Stanton.

21       The third lawsuit arises from events while this  
22 lawsuit was ongoing. Frontier claims that Carlyle had assigned  
23 as security all of its rights under certain leases to a  
24 third-party lender, again, allegedly without the required  
25 advance notice to Frontier. Frontier and Carlyle apparently



1 then began negotiations regarding their dispute. However, in  
2 April 2023, while these discussions were ongoing, Carlyle  
3 informed Frontier that it had breached the leases and another  
4 agreement between the parties. And in May 2023, Carlyle  
5 formally served Frontier with 14 notices of default. There was  
6 one for each of the 14 airplanes. Carlyle then filed a lawsuit  
7 in New York state court, claiming breach of contract and  
8 tortious interference with prospective economic advantage.  
9 These claims were based on Frontier's failure to provide the  
10 requested consents for the transactions involving the aircraft.  
11 That case is the third lawsuit, which was removed to this  
12 Court. I have accepted it as related to the second lawsuit.

13 In the first and second lawsuits, Judge Stanton and I  
14 have each resolved dispositive motions. On June 7, I granted  
15 defendants' motion to dismiss all claims except for one  
16 alleging breach of contract relating to Frontier's right to  
17 notice of the transactions involving AMCK, Carlyle, and  
18 Maverick. And on July 6, Judge Stanton resolved a summary  
19 judgment motion. He granted summary judgment to defendants on  
20 various claims. But he left standing the lawsuit's central  
21 claim of a breach of contract arising from AMCK's allegedly  
22 express termination on May 8, 2020 of the framework agreement.

23 Frontier now seeks injunctive relief in this, the  
24 second of the actions. The relief it seeks is aimed at the  
25 consequence of the default notices that allow defendants to

1 ground, impound, or deregister the 14 aircraft, actions which  
2 Frontier claims would restrict or block altogether Frontier's  
3 ability to deploy the 14 aircraft.

4 To justify a preliminary injunction under Federal Rule  
5 of Civil Procedure 65, a movant must demonstrate: (1)  
6 irreparable harm absent injunctive relief; (2) either a  
7 likelihood of success on the merits, or a sufficiently serious  
8 question going to the merits to make them a fair ground for  
9 trial, with the balance of hardships tipping decidedly in its  
10 favor; and (3) that the public's interests weighs in favor of  
11 granting the injunction. For that proposition I draw on  
12 *Cachillo v. Insmad, Inc.*, 638 F.3d 401, 406 (2d Cir. 2011);  
13 *Metropolitan Taxicab Board of Trade v. City of New York*, 615  
14 F.3d 152 (2d Cir. 2010); and *New York Civil Liberties Union v.*  
15 *New York City Transit Authority*, 684 F.3d 286 (2d Cir. 2012).

16 Frontier contends that it would be irreparably harmed  
17 by its inability to deploy these aircraft. These, it states,  
18 account for nearly 10 percent of Frontier's fleet and would  
19 take Frontier more than a year to replace. Frontier contends  
20 that it is likely to succeed in showing that it was not  
21 required to acknowledge the proposed transfers because they  
22 would imperil its rights to recovery in the pending lawsuits,  
23 in violation of its contract rights. Frontier finally contends  
24 that the public's interest overwhelmingly weighs in favor of  
25 granting the injunction, given the prospect of interrupted air

1 travel caused by Frontier losing approximately 10 percent of  
2 its fleet. Defendants take the opposite position on each  
3 point.

4 As to the first element of irreparable harm, the Court  
5 finds, as in the ruling of June 8, that Frontier has met its  
6 burden to establish irreparable harm. The harm is that which  
7 defendants have threatened in the default notices, that is, to  
8 ground, impound, or deregister the 14 A320 Airbus aircraft at  
9 issue. I am persuaded that, absent injunctive relief, were  
10 defendants to take such action, there would be a serious risk  
11 that Frontier would suffer irreparable damage to its  
12 reputation, goodwill, and business opportunities. I further  
13 find that, although Frontier may still have the ability to  
14 neutralize this action by consenting to the transfer, and I  
15 assume for present purposes that Frontier's present consent  
16 would vitiate the default notice, it cannot do so without  
17 exposing itself to significant monetary cost that on the  
18 present record may not be recoupable.

19 The analysis as to this point is essentially the same  
20 as on June 8. Frontier has shown that it does not have the  
21 excess airplanes needed to accommodate the flights that would  
22 take place on those 14 aircraft in the existing fleet. It  
23 represents that it has no more than several airplanes that it  
24 uses to cover for planes that need repairs or are otherwise  
25 grounded. It also represents that alternative aircraft are not

1 readily available to it. It has ably demonstrated those facts,  
2 and defendants have not credibly contested them. Were  
3 defendants to impound the 14 aircraft and deny Frontier use of  
4 them, there could be, as I said last month, an existential  
5 disaster for Frontier. Frontier would likely have to cancel  
6 upon, strand, reroute, or delay thousands of passengers during  
7 the busy summer travel season. Apart from economic damages,  
8 such would predictably cause reputational damage to Frontier's  
9 business. And it is well settled that a company's "loss of  
10 reputation, goodwill and business opportunities" from a breach  
11 of contract can constitute irreparable harm. *See Register.com,*  
12 *Inc. v. Verio, Inc.*, 356 F.3d 339, 404 (2d Cir. 2004). *See*  
13 *also, e.g., Reuters Limited v. United Press International,*  
14 *Inc.*, 903 F.2d 904, 907-08 (2d Cir. 1990), which describes an  
15 injury of this sort as "nearly impossible to value" in the  
16 context where there is "termination of the delivery of the  
17 unique product to a distributor whose customers expect and rely  
18 on the distributor for a continuous supply of that product."

19 I note that even if the parties resolved their  
20 differences quickly after an impoundment action such that the  
21 14 aircraft were promptly returned to Frontier's control, it is  
22 reasonable to expect that reputational harm to Frontier would  
23 linger. Experience teaches that airline travelers are a  
24 discerning group with long memories. Travelers who purchased  
25 tickets in reliance on the airline's ability to deliver and who

are then stood up, or who are then forced to scramble for alternative travel arrangements, whether successful or not, or who even experience the scare of a looming cancellation, are likely not to soon forget those negative experiences. Putting aside the extent to which the impact on customers bears on the public interest aspect of the equation, the potential lasting damage to Frontier's brand and goodwill and good name with customers stands to hurt it in a way that cannot be readily remedied or measured.

The harm is also sufficiently imminent. Defendants have not foresworn, let alone durably, using the remedies available to them upon default, that is, to ground or retake the aircraft. They contend that they need not do so in light of a representation that Frontier made to the Court at the telephonic hearing on the TRO. Frontier there stated that, in the event the Court did not enter temporary relief, its access to the 14 aircraft was so vital, and the harm of losing such access so damaging to it, that it would have no choice but to assent to the ownership transfers. That is so even though, from Frontier's perspective, declining to assent to those transfers was eminently reasonable, given the transfers' capacity to make AMCK judgment proof and thereby cost Frontier the capacity to recover on its viable contract-breach claims. I'm citing page 21 of the transcript of that hearing. Frontier's counsel there stated that "of course" it "could

1 never tolerate" impoundment of the aircraft and "would have to  
2 accede" to defendants' terms.

3 To the extent defendants make that argument, the Court  
4 firmly rejects it. Under the case law in this circuit, it is  
5 not a response that a party could avoid a specific type of  
6 irreparable harm by diverting course in a way that exposes it  
7 to an alternative form of irreparable harm. The law does not  
8 oblige Frontier to commit seppuku to avoid irreparable harm.  
9 An instructive analogy comes from Judge McMahon's decision in  
10 *Rex Medical L.P. v. Angiotech Pharmaceuticals (US), Inc.*, 754  
11 F.Supp.2d 616, 618 (S.D.N.Y. 2010). There, a company sought an  
12 injunction to prevent a distributor, whom it relied on to  
13 market and distribute the company's medical device, from  
14 canceling the party's agreement. Judge McMahon did not inquire  
15 into whether the company had considered simply paying the  
16 distributor more money to induce it to not renege. Presumably  
17 there was some high price at which the distributor would have  
18 found it worth its while to reconsider. But notwithstanding  
19 that possibility, Judge McMahon found that irreparable harm  
20 would ensue absent preliminary relief, and she granted such  
21 relief. For much the same reasons, courts in this circuit have  
22 widely recognized, as my colleague, Judge Gardephe, has put the  
23 point, "that a finding of irreparable harm may lie in  
24 connection with an action for money damages where the claim  
25 involves an obligation owed by an insolvent or a party on the

1 brink of insolvency." See *Alpha Capital Anstalt v. Siftpxy,*  
2 *Inc.*, 432 F.Supp. 3d 326, 340-41 (S.D.N.Y. 2020) (citing  
3 authority). The point is this. Where a company faces  
4 irreparable harm from conduct it claims is unlawful, it is no  
5 answer that the specter of such harm is so dire as to coerce  
6 the company to do something else self-destructive, like parting  
7 with unrecoverable money, as a means of avoiding that harm.  
8 The bottom line is that on the threshold issue of irreparable  
9 harm, I find, lopsidedly, for Frontier.

10 Turning to the likelihood of success on the merits,  
11 the issue is whether in this litigation, that is, the second of  
12 the three lawsuits, Frontier has raised sufficiently serious  
13 questions going to the merits. I again find that it has done  
14 so.

15 Frontier's claim here is that defendants forced  
16 through transfers of ownership with respect to aircraft as to  
17 which Frontier's consent was required, but as to which Frontier  
18 reasonably withheld consent. Frontier's basis for withholding  
19 consent had to do with the impact of the transfers on its  
20 ability to collect in the lawsuit before Judge Stanton. It  
21 claims that the transfers denuded the defendants in that case  
22 of the assets to pay out a judgment for breach of contract.

23 Frontier has identified a plausible contractual basis  
24 for its decision to withhold consent. Section 20.2(a)(ii) of  
25 Lease Form 1 states that Frontier need not agree to any

1 transfer or assignment that would "result in any restriction .  
2 . . on lessee's rights under this agreement or the other  
3 lessee's documents or on lessee's use or operation of the  
4 aircraft." Section 22.3(v) of Lease Form 2 similarly allows a  
5 transfer only if it "will not increase lessee's obligations,  
6 liabilities, financial or otherwise, or risks or diminish  
7 lessee's rights and benefits, in each case under any operative  
8 document or in respect of the aircraft."

9           On the prediscovery record, the Court cannot determine  
10 definitively whose parties contract construction is correct or  
11 whether in fact the transactions here would have left Frontier  
12 unable to fully recover were it to prevail in the litigation  
13 before Judge Stanton. But, for present purposes, Frontier has  
14 adduced sufficient evidence and made sufficient arguments as to  
15 the ingredients of that claim to make its assertion  
16 substantial. It has coherently explained why, were it to  
17 prevail before Judge Stanton, it could be in line for a damages  
18 award exceeding \$40 million. And with Judge Stanton having  
19 ruled that the main claim in the case before him survived  
20 summary judgment, that step is today a step closer than it was  
21 on June 8 to a recovery by Frontier. Frontier has also adduced  
22 evidence that the transfers of the 14 aircraft left the  
23 defendants in that case without the ability to fully pay out  
24 the judgment that it seeks. In particular, Frontier viably  
25 contends that by disposing of the aircraft, which were



valuable, without receiving offsetting value, defendants denuded themselves of the tangible property that most readily could have been tapped to pay out on a such a judgment. Again, I'm not remotely prejudging the claims in this lawsuit. Plaintiff's factual contentions may be disproven, and there may well be a variety of strong defenses. Some may be textual based on the terms of the contract, some may be factual, including about the sellers' remaining assets that Frontier could use to recover. There may be other defenses.

But on the basis of what has been adduced, Frontier has identified a sufficiently serious claim going to the merits. And on the merits prong of that inquiry, that standard has long sufficed in this circuit to support the entry of preliminary relief where the movant has shown irreparable harm, and where the other injunctive factors support such relief. *See Citigroup Global Markets, Inc. v. VCG Special Opportunities Master Fund Ltd.*, 598 F.3d 30, 38 (2d Cir. 2010).

Continuing my discussion of the injunctive factor that concerns the likelihood of success on the merits, I note that Frontier earlier separately contended that, at the time of the transfers or assignments, it had not received sufficient information about the transferees to determine whether assigning them the aircraft might inhibit Frontier's "use or operation" of the aircraft. The party's leases make that a separate potential basis for withholding consent. For example,

1 Frontier earlier suggested that there might have been  
2 regulatory issues associated with a transferee or assignee that  
3 could have constrained Frontier's use of the aircraft. It is  
4 not at all clear to me that that is still an issue in this  
5 case. It has not been a prominent part of the most recent  
6 round of briefing. The argument appears to have dropped away.  
7 Frontier certainly has not meaningfully pursued it in front of  
8 this Court. Frontier has not significantly developed that  
9 argument. For avoidance of doubt, in today's ruling, I'm not  
10 at all relying on this earlier dimension of Frontier's argument  
11 for emergency relief, and I regard that dimension as no longer  
12 an issue supporting or plausibly supporting temporary relief.

13 Continuing the discussion of the likelihood of success  
14 on the merits, defendants, in their papers opposing entry of a  
15 preliminary injunction, state that in discussions with Frontier  
16 after June 8, they have offered guaranties of various sorts.  
17 These, defendants contend, should give Frontier comfort that it  
18 could collect on a litigation judgment in its favor. For the  
19 purposes of today's ruling, the Court cannot put weight on  
20 offers made and positions taken in settlement discussions. To  
21 state the obvious, unaccepted offers and settlement positions  
22 are unenforceable. They do not bind defendants. They could  
23 evaporate tomorrow. A binding guarantee that would assure  
24 Frontier of full recovery in the event of successful judgment  
25 would be a different story altogether, and I will have more to

say about this at the conclusion of this ruling. But for the purposes of the present analysis, Frontier's claim that it reasonably withheld consent on the grounds that the assignments and transfers of the aircraft would "result in a restriction" on Frontier's rights under its agreements, specifically its right to recover under the framework agreement, is one I find sufficiently serious.

Turning to the balance of equities and hardships, the balance tips decidedly in Frontier's favor. Favoring relief is that, were plaintiffs to take action under the default notice to ground the planes and block Frontier from using them, Frontier, for the reasons I have explained, would otherwise face a potential economic and reputational disaster with repercussions stretching out years. On defendants' side of the equation, at the TRO hearing, defendants candidly acknowledged that the impact on them would solely be economic. And it is undisputed that Frontier has the ability to pay. The injury to Frontier, by way of the fallout from likely flight cancellations, vastly outweighs the injury to defendants.

As to the final element, the public has a clear interest is in favor of an injunction. Domestic air travel is important to the national economy, and reliable domestic air travel is important to the many real people who count on airlines to keep their promises and who this summer will count specifically on Frontier to get them from point A to point B

1 for journeys of importance to them. Thousands of members of  
2 the public could be impacted by flight cancellations, stemming  
3 from impoundment of the 14 aircraft. Frontier says it uses  
4 these 14 aircraft daily or all but daily. Defendants notably  
5 are silent on the public interest element. The Court is  
6 unaware of any public interest favoring defendants' position.

7 In the end, consistent with this analysis, I find the  
8 interests for a preliminary injunction met here. This  
9 injunction, though, will be narrowly tailored, as defendants  
10 propose, and as plaintiffs agree is appropriate.

11 Accordingly, the Court will enter a narrow preliminary  
12 injunction enjoining defendants from grounding, impounding, or  
13 deregistering the 14 A320 Airbus aircraft at issue for the  
14 default presently asserted against Frontier under the lease  
15 agreements. The injunction will do no more.

16 Defendants argue that any injunction should not be so  
17 broad as to prevent them from grounding or repossessing the  
18 aircraft were Frontier to commit future unrelated defaults,  
19 such as not paying rent. On that point, the defendants are  
20 correct. So for avoidance of doubt, this does not bar  
21 defendants from exercising contractual remedies in the event of  
22 other future defaults by Frontier, such as nonpayment of rent.  
23 Frontier also does not object to maintaining the previously  
24 ordered \$2 million bond throughout the life of the injunction.  
25 I will keep that bond in place.

1           Importantly, although I am not putting a sunset date  
2           on this injunction, I am going to set a next hearing date for  
3           this case for August 10 at 11:30 a.m. in this courtroom.  
4           That's three weeks from now. The purpose of that hearing will  
5           be to assess the continued need for injunctive relief.

6           In anticipation of that, I will offer counsel this  
7           thought, which I hope will be of some assistance in resolving  
8           this dispute.

9           On the basis of the record before me, it should not be  
10          that hard for defendants to remedy the one basis which the  
11          Court has found that justifies Frontier's continued refusal to  
12          consent to the transfers and assignments. Provided that there  
13          is a guarantee in place that assures Frontier a full recovery  
14          on its litigation claims, and by that I do not mean an offer or  
15          a negotiating position, but a durable ironclad guarantee that,  
16          once committed to, is outside of defendants' control and  
17          assures a recovery, the Court on the present record would be  
18          unaware of any basis on which Frontier could thereafter  
19          reasonably deny consent. And I assume that if Frontier gives  
20          consent to the transfers and assignments, defendants would then  
21          withdraw the default notices insofar as these were based on the  
22          absence of consent. I would hope that, I would really hope  
23          that counsel can work together to put such an arrangement in  
24          place well in advance of the next hearing date and to submit to  
25          the Court a joint proposal that would, I would imagine, at once

1 vitiate both the default notices and the preliminary  
2 injunction.

3 In any event, therein ends the ruling.

4 Let me take a quick pause, and then I want to pivot to  
5 the more prosaic matter of a case management plan with respect  
6 to this litigation, by which I mean lawsuit number 2.

7 Counsel, you have filed at docket 91 a proposed case  
8 management plan which, by and large, looks good to me.

9 Let me begin with this question. I'm mindful, as you  
10 can tell, that this is a second of a trilogy of lawsuits that  
11 have some factual relationship. One question involves the  
12 discovery that was made in the lawsuit before Judge Stanton. I  
13 would like to assume that, to the extent relevant, that  
14 discovery can be treated as accessible in this lawsuit so as to  
15 spare everybody the need to do extra work.

16 Is that something you've considered?

17 That is Mr. Butler?

18 MR. BUTLER: Yes.

19 Certainly we would consider it. I am not sure there  
20 is that much overlap between the discovery in the Judge Stanton  
21 case and the issues in this case, but I can't think offhand of  
22 a reason why that discovery couldn't be used. It is certainly  
23 available to both parties.

24 THE COURT: The parties are substantially the same  
25 parties, right?

1 MR. BUTLER: Correct.

2 THE COURT: I am about to ask the same question as to  
3 lawsuit number 3, but what I'm trying to do is just be a force  
4 for efficiency.

5 Can I assume while there may be a protective order or  
6 related types of issues, fundamentally, you will be able to  
7 work something out such that if there turns out to be discovery  
8 in the case with Judge Stanton that's within the bounds of  
9 what's reasonable sought here, you will be able to reach some  
10 agreement under which it is treated as having been produced  
11 here. I am just trying to save clients money.

12 MR. BUTLER: I believe so, your Honor. Certainly from  
13 our side, that would be feasible.

14 THE COURT: Mr. Fisher.

15 MR. FISHER: Yes. That would be fine with Frontier as  
16 well, your Honor.

17 THE COURT: Turning to the next lawsuit, I'm mindful  
18 that that lawsuit was filed by defendants in state court. It  
19 was removed here.

20 Plaintiffs, you have not, I think, even answered yet  
21 or you have not even appeared. Is it your intention to appear  
22 soon?

23 MR. FISHER: Yes, your Honor. We have agreed on a  
24 deadline to answer of July 26.

25 THE COURT: Here is the question. Is there going to

1 be a motion to dismiss or just an answer?

2 MR. FISHER: Your Honor, we are not sure yet.

3 THE COURT: Lawsuit number 2 and lawsuit number 3  
4 overlap a lot, do they not?

5 MR. FISHER: Yes, they do.

6 THE COURT: Assuming that some or all of lawsuit  
7 number 3 survives a motion to dismiss, and without committing  
8 myself it's hard to imagine at least some of that lawsuit, and  
9 perhaps very likely all of it, surviving, it's hard to image  
10 that lawsuit not moving into discovery.

11 I'd like to, in anticipation of that, figure out a way  
12 in which such discovery that is taking place here is equally  
13 applicable in lawsuit number 3. It also happens to be before  
14 me. I am not in the business of causing counsel and clients to  
15 waste money or time.

16 Have counsel discussed here what discovery might look  
17 like in lawsuit number 3, how it relates to the discovery in  
18 this lawsuit, and how a sensible case management plan can take  
19 account of the overlap?

20 MR. FISHER: Your Honor, speaking for Frontier, we  
21 have generally, I think, acknowledged to one another that there  
22 is likely to be substantial overlap between the discovery in  
23 the lawsuit 2 and lawsuit 3, and we have agreed to coordinate  
24 discovery in the two cases informally.

25 From plaintiff's point of view, I think we envision



1 something more formal. We think both cases should be put on  
2 the same discovery schedule and perhaps a more formal  
3 consolidation --

4 THE COURT: A formal consolidation can be determined  
5 later on. The same discovery regime is what matters at this  
6 point. That's all we need to deal with now. But I want to  
7 just make sure that there is some rationality to the discovery.

8 If you were to move to dismiss some claims, would you  
9 be moving to stay discovery in lawsuit number 3, or can I  
10 safely assume that discovery in that case would proceed such  
11 that it will be easy enough to synch up the discovery  
12 schedules?

13 MR. FISHER: Yes, your Honor. You can safely assume  
14 that discovery -- from our point of view, discovery in both  
15 cases should proceed along the same schedule.

16 THE COURT: Meaning the schedule that you have agreed  
17 to in docket 91 in lawsuit number 2.

18 MR. FISHER: Correct.

19 THE COURT: Therefore, can I assume then, sticking  
20 with plaintiffs for a moment, that in pursuing discovery in the  
21 case management plan here, in docket 91, you will also pursue  
22 such incremental additional discovery as is germane to lawsuit  
23 number 3, notwithstanding that you may be moving to dismiss  
24 some part of that lawsuit?

25 MR. FISHER: Yes. We want to avoid piecemeal

1 discovery and having to go back to the same witnesses or ask  
2 for overlapping --

3 THE COURT: That's where I was going.

4 Mr. Butler, are you still the right person to engage  
5 with for the back table?

6 MR. BUTLER: I think my colleague, Mr. Schwartz, would  
7 address --

8 THE COURT: Very good.

9 Mr. Schwartz, same issue. This is just discovery  
10 across cases 2 and 3. What are your thoughts?

11 MR. SCHWARTZ: Your Honor, I do think there are  
12 differences in 2 and 3, particularly time frames. The issues  
13 in case 3 relate to things that happened after the transfer.

14 THE COURT: No question that there is some nonoverlap.  
15 The point is that there is overlap.

16 MR. SCHWARTZ: From my view, I think there is minimal  
17 overlap. I'm all for efficiency and trying to do this in a way  
18 that makes sense. The order that was negotiated between  
19 counsel in the second case I was aware of. I didn't  
20 participate in the negotiation. If we are going -- I think  
21 there should be separate schedules, but coordination, so, for  
22 example, there don't have to be multiple depositions of people.  
23 To the extent there is motion practice on a particular issue, I  
24 think it would make much more sense to have a clear  
25 understanding of this relates to case 3 versus this relates to

1 case 2.

2 THE COURT: Let me push back on that. It is the  
3 defense table in this case that is the plaintiff in case 3.

4 MR. SCHWARTZ: Correct.

5 THE COURT: Therefore, you're in the natural position  
6 of opposing any stay of discovery pending a motion to dismiss  
7 by your adversaries in case number 3.

8 Ordinarily, you would be in favor of either your  
9 adversaries in case 3 not moving to dismiss at all, or if they  
10 move to dismiss, on as limited basis as possible, or, in any  
11 event, to the extent they move to dismiss, not staying  
12 discovery. So I assume if case number 3 existed alone in the  
13 world and there were no other related cases, you would be all  
14 for moving forward promptly with discovery in case 3, right?

15 MR. SCHWARTZ: I am all for moving forward promptly in  
16 discovery in case 3.

17 My point is two points. One is, this schedule, given  
18 some other prudence, I think is fast for both cases. I would  
19 like a little bit more time.

20 THE COURT: That's where I was going. I am trying to  
21 work with you. Here is the thought, which is, directionally  
22 this schedule is fine with me. I have hard-working  
23 professionals who, if you can reach a reasonable agreement, I  
24 am likely to sign off on your agreement because you know much  
25 better than I what the e-discovery and other challenges are

presented here.

Why isn't the right course for me to talk conceptually about the case management plan with you for a little bit, but to send you back together to work up a modestly modified case management plan that takes into account the needs of both cases on the assumption that you are going to have some common custodians, you are going to have some common timekeepers, potentially common deponents, just to make for the most efficient mousetrap possible. I am consolidating the cases. I am just trying to develop a coordinated discovery plan.

MR. SCHWARTZ: Your Honor, from my perspective, I think that would be useful, and any guidance that the Court would provide, obviously, we would account for.

THE COURT: Why don't we do this. While I want to talk about a couple of issues of case management with you, may I do this.

I am not going to sign off on the plan you have in case 2 because it is possible it will be overtaken by the need to coordinate it with case number 3.

MR. SCHWARTZ: That makes sense.

THE COURT: Let me ask, by Friday you will get me a proposed joint case management plan that takes account of the needs of the case.

Mr. Schwartz, sticking with you, understanding that there are subsequent events that form the principal basis of

1 the claims in claim 3, those subsequent events essentially  
2 arise out of conduct or background in case 2, right?

3 MR. SCHWARTZ: I don't necessarily agree with that.  
4 The background, as you say, is the contract. But the claim  
5 that's at issue is whether they have breached -- Frontier has  
6 breached a different provision due to things have happened  
7 subsequent to the transfer. It's really, frankly, about the  
8 negotiations back and forth over some of the documents, and it  
9 doesn't really relate to the transfer.

10 And the fraudulent transfer, for example, that claim  
11 is gone. That's out of the case.

12 The background is, they have a claim against some  
13 defendants in case 1. I don't think that's disputed.

14 THE COURT: That's Judge Stanton.

15 MR. SCHWARTZ: Judge Stanton, correct. That's not  
16 disputed.

17 I don't think the negotiation history or what happened  
18 in connection with the transfer to Carlyle is relevant to the  
19 third case because the third case really relates to, has  
20 Frontier breached its agreement to cooperate by trying to  
21 secure, for lack of a better word, their claims in the first  
22 case before Judge Stanton. It doesn't relate to the same  
23 issues that are --

24 THE COURT: Sorry. I lost that. Can you slow that  
25 down again. Explain that to me.

1 MR. SCHWARTZ: The issue that has caused the third  
2 dispute is that Frontier is trying to protect their ability to  
3 collect on their claim in the first case by refusing to sign  
4 the documents that we need to conduct a second transfer, for  
5 example, to sell aircraft or to refinance.

6 THE COURT: And they contend that they were reasonable  
7 in withholding and you contend that they were not.

8 MR. SCHWARTZ: Correct. That's where the dispute is,  
9 not what happened with the transfer from AMCK to Carlyle.  
10 That's not relevant to the second case -- to the third case.

11 THE COURT: Is that right? Doesn't the reasonableness  
12 of their declination, their declining to assent, if that's the  
13 right word, to the transfer, doesn't that ultimately implicate  
14 the facts as to Carlyle?

15 MR. SCHWARTZ: No. Because what -- their whole  
16 justification for their declination relates to the case before  
17 Judge Stanton, not the original case before your Honor. It's  
18 not that they said --

19 THE COURT: Right. But this case before me ultimately  
20 relates to the case in front of Judge Stanton, only insofar --  
21 as you have heard just from the resolution of the emergency  
22 relief motion, and I appreciate that you disagree, but their  
23 theory, as you know, is that the transfer prevents them  
24 effectively from having a place to go to collect on a maximally  
25 successful judgment in front of Judge Stanton. There is an

1 interlinking here.

2 MR. SCHWARTZ: That's their theory for why they need  
3 security. It relates to what has happened to AMCK as a result  
4 of the transfer. There may be some discovery that they would  
5 seek about assets of AMCK, but I don't think it's the same type  
6 of discovery that you would have over the litigation in case  
7 number 2, which relates to, did Frontier receive notice, when  
8 did Mr. Frontier receive notice, what harm is there to  
9 Frontier. That's all the stuff that is at issue in the second  
10 case. None of that is relevant to the third case.

11 THE COURT: Nothing may turn on this if you are going  
12 to adopt a coordinated schedule. Your point is only that you  
13 perceive less overlap than I thought there was factually.

14 MR. SCHWARTZ: I think there is some, but limited  
15 overlap, which is why, from my perspective, I certainly don't  
16 think it's ripe for consolidation. I think coordination -- of  
17 course. Everybody wants to make sure that we are being  
18 efficient. I do have --

19 THE COURT: Are there common timekeepers or document  
20 custodians?

21 MR. SCHWARTZ: I'm sure there will be some.

22 What I'm struggling with, for example, is, we get into  
23 a deposition, and we start taking testimony. And obviously  
24 nobody is going to be objecting on relevance, but what's the  
25 scope of the deposition, and is it one deposition and it's just

1 sort of freewheeling about every case, or do we need to do it  
2 in a more thoughtful --

3 THE COURT: Or do you call the person and have --  
4 however you decide the time, whether it's seven hours or more,  
5 because it's two cases, do you allocate times to each case. I  
6 am not getting in the middle of that, but it would certainly be  
7 good if that individual showed up just once for deposition.

8 MR. SCHWARTZ: Exactly. Going back to your Honor's  
9 original suggestion, I think there is some discussions that we  
10 should have to try to figure this out.

11 THE COURT: That's fine. I used to do what you do for  
12 a living, and I'm mindful there are complexities that the judge  
13 doesn't see, and I want to give you the time to work through  
14 that.

15 Do you think, realistically, by the end of the week  
16 counsel will be able to come up with a discovery plan that  
17 embraces cases 2 and 3 and is sensitive to the type of nuances  
18 that you're talking about. If you need more time, I'll give  
19 you more time.

20 MR. SCHWARTZ: Your Honor, if I could have until  
21 Wednesday.

22 THE COURT: Of next week. Of course. I want this to  
23 be done right and to be client and economic sensitive, so  
24 that's fine.

25 Without binding you, right now the case management



1 plan that you had set for this case anticipated fact discovery  
2 running approximately four months, which is, in effect, my  
3 default mode in my case management plan, but it's there as a  
4 default. It is not there to bind all cases. And for  
5 complicated cases, with lots of parties, lots of discovery,  
6 international dimensions, etc., I am happy for it to be  
7 somewhat longer.

8 Without binding you, Mr. Schwartz, do you have a  
9 realistic sense, with fact discovery embracing two related  
10 litigations, how long the plan might be? Will it need to  
11 expand a little bit on fact discovery?

12 MR. SCHWARTZ: I think a little bit, your Honor. We  
13 are interested in moving the third case along, so we are not  
14 going to be proposing a year of fact discovery.

15 There are some complications that I think frankly both  
16 sides will face, particularly because a lot of the negotiation  
17 that is relevant to the third case was done between counsel. I  
18 think that would just implicate privilege issues that we will  
19 have to deal with in the collection and review.

20 THE COURT: Privilege as in settlement discussions or  
21 something different?

22 MR. SCHWARTZ: I am thinking more in the  
23 attorney-client privilege communications that are as a  
24 result -- obviously, it's not -- something we sent to Frontier  
25 is not going to be privileged.

1 THE COURT: It's that same timekeeper is a lawyer  
2 whose internal communications are apt to be privileged.

3 MR. SCHWARTZ: That may just increase the burden.

4 THE COURT: Of course.

5 Let me just give this directional. I have truly  
6 excellent lawyers in front of me. You should assume solicitude  
7 on my part for you to add to that time. I want you to build a  
8 correct mousetrap, so nobody should be quoting to the other  
9 that the judge's default rules say four months. This is a more  
10 complicated case and it's really, for discovery purposes, pair  
11 of cases, so consider yourself at liberty to do that.

12 The next issue involves expert discovery. Is it that  
13 sort of case? Do you see a role for expert discovery here?

14 MR. SCHWARTZ: When you say this case, are we talking  
15 about the second case, third case, both?

16 THE COURT: Fair point.

17 Let's start with case number 2.

18 MR. SCHWARTZ: I think Mr. Butler --

19 THE COURT: I am trying to figure out who owns which  
20 case. It sounds like you --

21 MR. BUTLER: I am Frontier 1 and Frontier 2.

22 THE COURT: Mr. Butler is the person to look at when  
23 we are talking about the first case in front of me, case 2.,  
24 and Mr. Schwartz for case 3.

25 Does case 2 implicate expertise?

1 MR. BUTLER: I am not sure, but I don't think it's  
2 going to involve expert discovery from our point of view. I  
3 can see that one of the issues in the case is whether Frontier  
4 really suffered any damages from the Carlyle transaction, so  
5 they may well have an expert on damages, but I don't readily  
6 see a subject area --

7 THE COURT: As to liability you are not seeing it.

8 MR. BUTLER: Correct.

9 THE COURT: What about in case number 3?

10 MR. SCHWARTZ: Your Honor, damages as well.

11 But I think on the liability piece, it may be helpful  
12 to the fact finder for testimony about industry practice in the  
13 aviation finance industry.

14 As you know from the papers, part of our view is that  
15 the things that we have asked for are standard, industry  
16 standard, and that may be a subject that we would want to  
17 provide expert testimony on.

18 THE COURT: The reason I'm asking is, it bears a  
19 little bit on something that I'll need to decide after getting  
20 your plan, which is when to schedule the next conference in the  
21 case.

22 In a moment I'm eager to get plaintiff's perspective  
23 on this, but you have already put at issue a potential area of  
24 expertise that might bear on liability, and here is why I'm  
25 pausing on that.

1 Under my practice, the one area in which I insist on  
2 having a premotion conference is in advance of summary  
3 judgment. There are a variety of reasons for that. But, in  
4 general, I find that those conferences are very productive in  
5 pruning issues in dispute, organizing counsel for summary  
6 judgment briefing and so forth. Ninety percent of the time,  
7 summary judgment motions exclusively turn on fact discovery,  
8 not on expert discovery, and, therefore, I will set a premotion  
9 conference for about a month after the close of fact discovery.

10 There are exceptions: Antitrust cases, market  
11 definition, patent cases, some Lanham Act cases involving  
12 likelihood of confusion. There are some cases where expertise  
13 is an ingredient -- expert evidence is an ingredient of  
14 determining liability and, therefore, prudence says: Judge,  
15 don't schedule the premotion conference until sometime after  
16 the close of expert discovery.

17 So I am trying to figure out, in effect, which this is  
18 and when to reengage with you in the expectation that our next  
19 conference, putting aside injunctive matters, would be likely a  
20 premotion conference in anticipation of somebody moving, in  
21 whole or in part, for summary judgment.

22 I take it, Mr. Schwartz, your point here is that, at  
23 least as to case number 3, there may be some expert discovery  
24 that could inform a summary judgment motion?

25 MR. SCHWARTZ: I think that's possible, your Honor.

1 We have not made a final decision, but it's at least a  
2 possibility at this point.

3 THE COURT: Whereas for case number 2, Mr. Butler, you  
4 don't see that.

5 MR. BUTLER: Correct.

6 THE COURT: Let me ask plaintiff, Mr. Fisher, with  
7 respect to case number 2, the one that is docket number 2943  
8 that was filed in 2022, do you see any expert evidence bearing  
9 on liability?

10 MR. FISHER: Not on liability, your Honor, but on the  
11 issue of damages.

12 THE COURT: But damages are almost never a subject of  
13 summary judgment motions, so with that you can go ahead and do  
14 discovery on damages while summary judgment on liability is  
15 proceeding.

16 MR. FISHER: In case number 2, I think that's correct,  
17 with the one caveat that, depending on how the evidence  
18 develops and whether there are ambiguities in the contracts.  
19 For example, there may be a need for expert testimony about  
20 aircraft leasing industry practices, commercial practices and  
21 standards.

22 THE COURT: But if you got to that point, then you're,  
23 in effect, in the same spot as Mr. Schwartz has described case  
24 number 3, where, at least on a discrete proposition bearing in  
25 one way or another on industry standards, expertise could

1 infuse the liability analysis.

2 MR. FISHER: Right. For that reason, generally  
3 speaking, to get to where I think your Honor is going, I think  
4 in both cases it would likely be more practical to schedule  
5 that next case management conference for after the close of  
6 expert discovery.

7 THE COURT: Does anyone have an objection to my doing  
8 that, to making a note that essentially when we get your  
9 calendar, I will plug in a next case management date that's  
10 approximately four weeks after the close of expert discovery.

11 Anyone have an objection to that?

12 MR. BUTLER: No, your Honor.

13 MR. SCHWARTZ: No objection, your Honor.

14 THE COURT: I will plan on doing that.

15 Let me then just take a didactic moment as to what I'm  
16 expecting of you with respect to submissions in advance of that  
17 conference.

18 Under my individual rules, two weeks after the close  
19 of the relevant type of discovery, and in this case we have  
20 established that it's expert discovery, any party who intends  
21 to move, in whole or in part, for summary judgment is to write  
22 me a three-page, single-spaced letter. It's just a preview.  
23 It's not the motion. And the other side then has a week to  
24 respond at comparable length. Again, it's not an opposition.  
25 It's just a motion.

1 But I will study those letters carefully. And when we  
2 meet approximately a week after the responsive letter, in other  
3 words, about four weeks after expert discovery, I will have a  
4 searching conversation with you about the summary judgment  
5 motions you anticipate, and I will tell you that in those  
6 conferences, not infrequently, claims or parties go away, it  
7 becomes clear that something has, in effect, gone unpursued.  
8 Often there are valuable concessions that are made that frankly  
9 streamline everybody's briefing.

10 And I will work with you to understand the issues, the  
11 spot issues that are on my mind, just to make sure everything  
12 is covered once. And I will put in place a rational schedule  
13 that's sensitive to everybody's needs to allow us to litigate  
14 thoroughly, but no more thoroughly than is necessary, the  
15 motions or, as may be the case, cross-motions for summary  
16 judgment.

17 I will also almost certainly at that conference direct  
18 you before any opening summary judgment motion is made to file  
19 what we call a JSF, or a joined stipulated facts, essentially  
20 individually numbered facts or document authenticating  
21 propositions that basically establish what's not in dispute.

22 The purpose of that is really to correspondingly thin  
23 everybody's 56.1 statements and oppositions, and counsel have  
24 repeatedly told me that it helps them a ton in summary judgment  
25 briefing to have, where possible, a large number of the facts

1 undisputed, and you don't have to spend all that time with the  
2 56.1 statements and oppositions, and it allows you to draw  
3 heavily on the JSF for your briefing. I will add that it is  
4 also of considerable assistance to my chambers to get a largely  
5 undisputed set of facts.

6 As I look at this case, although there are clearly  
7 factual areas in dispute, I have got to believe that a large  
8 amount of the chronology of this case is ultimately going to  
9 prove undisputed and a large amount of the documents, including  
10 the pivotal communications among you, is likely to prove  
11 undisputed. The contracts, I imagine, will be readily  
12 authenticated, so I think a lot of the waterfront here at the  
13 end of the day will be something that is undisputed, even if  
14 there is some core that is disputed.

15 You should expect that to be part of our dialogue many  
16 months from now when we sit down at the premotion conference a  
17 month after the end of fact discovery.

18 Let me ask you just as to settlement. To begin with,  
19 I am trying to understand -- and I am not really looking for  
20 arguments, and I'm not looking for people to share settlement  
21 positions that I shouldn't know.

22 But to what degree does the settlement discussions as  
23 they occurred with respect to emergency relief, really, are  
24 they really coextensive with the merits in case 2?

25 MR. SCHWARTZ: Your Honor, I won't talk, obviously,



1 about any settlement discussions.

2 One thing, just to make clear, although I think it was  
3 clear, the guarantee proposal that was shared with Frontier and  
4 which is attached to the brief was specifically done outside of  
5 the context of mediation.

6 THE COURT: I appreciated that you are not in any way  
7 violating anything. On the other hand, because it was a  
8 proposal, as opposed to an actionable thing, I felt for the  
9 purposes of that ruling I couldn't rely on it. But there is a  
10 very big green light in my ruling that, it seems to me, you  
11 have in your hands the wherewithal to move this emergency  
12 relief. I am just saying.

13 MR. SCHWARTZ: I understood it. I was going to circle  
14 back to that aspect of your ruling. I think I hear your Honor.  
15 That's helpful.

16 The settlement discussions, for better or worse,  
17 largely focused on a global resolution of the cases, including  
18 the case before Judge Stanton. We spent a lot of time in a  
19 mediation, full day of mediation. We had follow-up  
20 discussions, a number of follow-up discussions really trying to  
21 reach a global resolution. There were a number of sticking  
22 points that we thought we were there and couldn't get past.

23 Candidly, we then pivoted to trying to just resolve  
24 the emergency issue, which was the impetus for the guarantee.  
25 Then there was the response. In terms of trying to resolve the

1 emergency issue, that's really been the state of settlement  
2 discussions.

3 THE COURT: It may be that some of what I have said  
4 today either allows the parties, with or without a settler, to  
5 get to yes on those issues.

6 But one of the questions I have is, even if you're too  
7 far apart, let's say, on a number before Judge Stanton, it  
8 would seem to me that there is likely some way that you can --  
9 there ought to be some likelihood that you can resolve what  
10 amounts to the case 2 and 3 issues, which, with some guarantee  
11 in place, don't depend on a resolution of the case in front of  
12 Judge Stanton.

13 Where I am going is, I take it you are going to use a  
14 private mediator, whether seeking a global or a more narrowed  
15 settlement, as opposed to, for example, the resources I can  
16 make available to you in the form of our magistrate judge or  
17 the mediation project?

18 MR. SCHWARTZ: We engaged a private mediator. He  
19 reached out to me, actually, yesterday to see how things were  
20 going. He was great, and we did make progress. I'd have to  
21 talk to my client. If there was a decision to focus just on  
22 sort of the emergency relief aspect of this, we might reengage.

23 Your Honor, one question that I will ask the Court,  
24 because I know I am going to get it. We proposed a guarantee  
25 to Frontier. It was not signed. It was a proposal. My client

1 is going to say, if we go ahead and sign that document, is that  
2 going to be enough? I am not asking the Court for an advisory  
3 opinion. But I'm asking the Court for some guidance because  
4 there was some back and forth on that guarantee, and it would  
5 be hard for me to advise the client to sign something --

6 THE COURT: I appreciate that. There is probably a  
7 way of doing this, under which you could ultimately say, upon  
8 the Court's indicative approval, the client is committed to  
9 sign. There is a way of doing this so that you are not -- I'm  
10 happy to approach it in that way because conceivably there is  
11 some detail or aspect of the language that creates some agita  
12 for the front table.

13 I am here to work with you. I would like to be able  
14 to evaporate the emergency relief, which I realize is an  
15 alienation on the free market, and I would rather get rid of  
16 that.

17 At the same time, you have heard my reasoning for why.  
18 At least as a matter of protecting the ability to collect on a  
19 judgment, and enabling the planes to be up in the air, I felt a  
20 need to keep this in place.

21 I'm happy to work with you in any workable way to do  
22 this. I don't want to be rendering advisory opinions. But if,  
23 in effect, the request was, we will commit to signing this if  
24 the Court finds that it alleviates any well-founded concern on  
25 plaintiff's part of being unable to effectuate a judgment, I am

1 happy to proceed in that way.

2 The important thing, obviously, involves the parties  
3 taking a look and the plaintiff being able to look at exactly  
4 what the guarantee looks like because they are at liberty to  
5 litigate and say, wait a minute, there is a hole here. There  
6 is a scenario here under which we stand unprotected.

7 I didn't mean to suggest that you literally have to  
8 have the thing signed, but if your commitment to sign it upon  
9 my indicating that I would approve it would work for me. I  
10 have not formed a judgment, or even tried, as to whether the  
11 particular guarantee that was part of your submissions -- I  
12 haven't thought to consider whether or not that makes the  
13 grade, and we have not had a fully engaged litigation on that  
14 point.

15 MR. SCHWARTZ: Understood.

16 THE COURT: Does that help?

17 MR. SCHWARTZ: Yes, your Honor.

18 THE COURT: Let me ask you a related question. Again,  
19 I want to be careful about my role here, but I am ultimately  
20 trying to be helpful and not be mysterious.

21 Assuming that a satisfactory guarantee was in place  
22 that protected the plaintiff, Frontier, against the risk that  
23 the judgment they hoped for in the Stanton case would be  
24 uncollectible, can I assume that part of this would be your  
25 retracting the default notices, to the extent based on -- as

1 thus far issued. Ultimately, the issue is the planes getting  
2 in the air, and I don't want to have a situation where the  
3 guarantee is in place and then you say, we still have these  
4 default notices because we are still angry at you for what  
5 happened in the spring.

6 MR. SCHWARTZ: Obviously, I need to speak to my  
7 client. They are not looking for a reason to ground planes.  
8 They are looking for the ability to use their property as they  
9 are entitled to.

10 If we were able to reach a situation where we are able  
11 to get the documents we need to sell the planes, refinance the  
12 planes, I don't think they would be interested in grounding the  
13 planes or deregistering or impounding.

14 THE COURT: Right. But you would need to do something  
15 to make -- however a commitment like that that binds you,  
16 whatever it looks like, without regard to whether some future  
17 arising event would separately justify a default notice, you  
18 would need to do something to confidently disarm as to the  
19 existing default notices.

20 Am I clear?

21 MR. SCHWARTZ: The way I look at this, we have the  
22 claim for damages. That's separate. We are just talking about  
23 the default notices and whether we would take the remedies  
24 provided in the lease for a default, the impound, the  
25 grounding, deregistering.

1           My view, subject to speaking to my client, is, if we  
2           are able to get to a situation where Frontier provides us the  
3           documents that we need, there is no reason --

4           THE COURT:   Meaning the consents.

5           MR. SCHWARTZ:   The consents and the assignments, and  
6           there are a number of documents.   There is no reason for us to  
7           continue with those default notices, and certainly my personal  
8           belief would be that they should be retracted.   Because the  
9           issue that caused the default, which is the failure to  
10          cooperate and give us those documents, has now been resolved.  
11          It may be that there are still damages that we have incurred,  
12          so I put that aside as a separate piece.   But the immediate  
13          issue, which would deal with the emergency relief, I think  
14          would be resolved.

15          THE COURT:   Right.   Or put a little differently, even  
16          though you believed and believe that Frontier wrongfully  
17          withheld its consents, while you might be pursuing damages, to  
18          the extent traceable to that action, or you'd reserve your  
19          right to continue to do that, you would not be claiming that  
20          that historical defaulting conduct should form the basis for  
21          action against the planes' impounding and the like.

22          Do I have that about right?

23          MR. SCHWARTZ:   Yes.   That issue would be resolved.

24          THE COURT:   What I'm trying to do, I really want to  
25          work with you.   I hope you will -- I have tried to be clear

1 what the hangup is here to make it easier for you to get to  
2 yes.

3 Let me ask plaintiff's counsel. I have had a very  
4 productive exchange with Mr. Schwartz, which I think you should  
5 take comfort in.

6 Is there something else you want to raise?

7 MR. SCHOEGGL: Yes, your Honor. If I may address  
8 this, because I've been involved in the negotiations.

9 We do take comfort in the Court's rulings and in the  
10 direction. I think some of the statements you made are clear  
11 directions that will help the parties get to some kind of  
12 agreement, and we do agree that the default notices need to be  
13 withdrawn, and I don't think that will be controversial.

14 There is one complexity in case this comes up in the  
15 future the Court should be aware of, which is that some of the  
16 documents that they want us to sign involve third parties. And  
17 the issue has come up, well, what happens if those third  
18 parties add additional terms and we can't --

19 THE COURT: I don't understand what you mean by  
20 involves third parties. Can you explain.

21 MR. SCHOEGGL: For example, a number of the leases  
22 involve -- the engines on the aircraft have maintenance  
23 agreements with CFM, the manufacturer of the engines, and there  
24 is a document called a tripartite agreement which governs  
25 getting parts on the engines. The tripartite agreement lasts

1 longer than the leases. If they want these transactions to go  
2 through, they have to sign new tripartite agreements with the  
3 engine manufacturer that, by their name, you can see, requires  
4 the signature of all three parties.

5 And there are some other documents that involve -- the  
6 documents that involve some of the buyers. We understand that  
7 Carlyle has not negotiated those agreements with the buyers  
8 yet. So the concern has come up, well, what if these other  
9 third parties that weren't party to this lawsuit ask for some  
10 new term? It's hard for us --

11 THE COURT: Let me hear from Mr. Schwartz on that. I  
12 can't say I fully get the issue, but it sure sounds like a  
13 solvable problem.

14 MR. SCHWARTZ: I think it is.

15 The reason that we have not been able to get to yes  
16 with everyone is because there are provisions that are being  
17 inserted into these different agreements that Frontier is  
18 trying to use to secure its potential claim in the first case.  
19 If there is the guarantee, those should be unnecessary.

20 THE COURT: Right.

21 Let me go back to you then. That sounds right,  
22 Mr. Schoeggl. Assuming you have a guarantee as to the Stanton  
23 case, so that's no part of this discussion, what's different,  
24 what's unusual -- an engine is going to be on any plane.  
25 What's unusual about the problem here?



1 MR. SCHOEGL: I agree with Mr. Schwartz that with the  
2 guarantee, that's sufficient and protected and doesn't involve  
3 discretion by Carlyle, which is our position, that those issues  
4 would go away. I can't get into, obviously, settlement  
5 negotiations. But let's say that Frontier was being pressed to  
6 make an absolute binding commitment to sign any document that  
7 was put in front of them that they have not seen yet.

8 THE COURT: Let me ask you a question.

9 Just move over a bit so I can make eye contact with  
10 defense counsel.

11 What stimulated this case was the relationship  
12 ultimately with the Stanton litigation and the concern that the  
13 transfers would alleviate AMCK, etc. judgment proof. It appears  
14 to be a solvable problem.

15 The notion that when a transfer is made the interests  
16 of the engine manufacturer or whatnot are implicated, that is  
17 presumably inherent in the very concept of a transfer or an  
18 assignment. That has almost nothing to do with the fact that  
19 there is this litigation history between the parties here.

20 What's different about the situation here than what I  
21 assume would be the garden-variety situation anticipated in  
22 this industry into which a transfer is made? Isn't that the  
23 same scenario in which parts manufacturers and engine  
24 manufacturers are implicated?

25 When you speak, just move the mic. You need to speak

1 into the mic.

2 I am not getting why there is something different  
3 about this transfer assignment than any other.

4 MR. SCHOEGGL: Maybe the way to put it is this, your  
5 Honor. This is in the record before the Court. Frontier is  
6 being asked to make some commitments that we think are outside  
7 of the leases. For example, we are being asked to promise to  
8 move the aircraft to jurisdictions that have not been disclosed  
9 to us for closings, and we have said, well, these airplanes  
10 have a schedule determined months in advance. We just can't  
11 fly them anywhere in the world on a moment's notice at the whim  
12 of the purchasers.

13 So that would be an example of a contract term that's  
14 outside of the whole Judge Stanton issues that so far we have  
15 been told that Carlyle will not give us the guarantee until we  
16 agree to those.

17 THE COURT: Is there something that's different from  
18 industry standard about those demands?

19 MR. SCHOEGGL: Yes, absolutely. It's our position  
20 that they are outside of industry standards.

21 THE COURT: Although there was indeed a reference to  
22 this in the papers, I had not understood that to be anything  
23 other than collateral here. I understood the main event to be  
24 protecting your client, the ability to collect on this judgment  
25 in front of Judge Stanton.

1           Mr. Schwartz, let me come to you. This problem, such  
2 as it is, sounds like it's the sort of one that could adhere in  
3 almost any aircraft transfer. The question is whether, in  
4 effect, what's being requested here is different from your  
5 garden-variety transfer or assignment situation.

6           MR. SCHWARTZ: I don't think it is. And I think my  
7 understanding of -- this isn't what I do for a living -- is  
8 that it is ordinary course that in connection with a transfer  
9 that the claims are flown to certain jurisdictions to  
10 consummate the transaction. I think it's different here,  
11 frankly. The parties are usually much more cooperative with  
12 each other and there is some trust, which I think is lacking  
13 here.

14           THE COURT: Would you be able to show, for example,  
15 that the terms that are being insisted upon on their face are  
16 essentially coextensive with industry standard terms that are  
17 entered into in connection with what you've represented is a  
18 very frequent process of transferring an assignment?

19           MR. SCHWARTZ: That's my understanding from the  
20 client.

21           THE COURT: Let me be direct with you, Mr. Schoeggl.  
22 I am not ruling on anything here. Since the conversation has  
23 morphed into one of where I'm trying to be of assistance to you  
24 in getting across the goal line here, the subjective distrust  
25 that may exist because of an existing litigation, without more,

1 is, to my mind, not a persuasive reason to read nefarious  
2 intentions into garden-variety industry language.

3 If it is really the case, if you will, that the  
4 language that your clients are being asked to buy into is that  
5 which is industry standard, I would look with some skepticism  
6 at a claim that that should -- that alone should hold up your  
7 client's reasonable assent.

8 I appreciate that there is a history here, but  
9 Mr. Schwartz has reasonably said his client is not trying to  
10 ground the airlines. That there is a history of adversity  
11 litigation, adversity without a lot more, wouldn't persuade me  
12 that you're entitled to sort of the plus language protecting  
13 you beyond what is customary in the industry. I offer that for  
14 you to bring back to your client.

15 MR. SCHOEGL: Thank you, your Honor.

16 Can I just address that briefly?

17 THE COURT: Sure.

18 MR. SCHOEGL: I would agree with that completely. We  
19 don't believe that anything -- we believe that some of the  
20 things they have asked for are outside of industry standards.  
21 But setting that dispute aside, let me just mention two  
22 caveats.

23 One is, Frontier's point of view would be that they  
24 typically negotiate leases that give them better than  
25 industry-standard terms because they have a fair amount of

1 power in the market. And so when we say industry standard,  
2 what we mean is, consistent with the terms that Frontier has  
3 and its sister companies with other leasing companies.

4 THE COURT: Prior to the events that gave rise to this  
5 set of lawsuits, are there agreements that Frontier and AMCK  
6 had entered into with respect to transfers and assignments that  
7 could be used as some sort of go by or model?

8 MR. SCHOEGGL: I believe there are, yes.

9 THE COURT: In candor, the test of that might be --  
10 again, I'm out over my skis here, so I'm simply speaking in a  
11 way that is not intended to be taken as binding. A test of  
12 that would be what these parties have negotiated in the past.  
13 I am just saying.

14 I am offering this because Frontier thus far has  
15 prevailed in getting emergency relief. But at least, based on  
16 the ruling I have issued a few moments ago, it is  
17 essentially -- it appears to be largely within the defendant's  
18 he power, at least as to the guarantee portion of this, to  
19 neutralize the one basis under which I have found continued  
20 emergency relief to be necessary.

21 I am not ruling out that you have some point with  
22 respect to terms with third parties. I am suggesting that your  
23 client should be bending over backwards to resolve that issue,  
24 as opposed to continuing to fight about it. There needs to be  
25 closure here and recourse to some industry model; or if you

1 prefer to refine it, a model that your client has signed onto.

2 There ought to be a way to solve this.

3 But assigning nefarious motives to the other side,  
4 based on the history here, so as to make tried-and-true  
5 language viewed with suspicion by your client does not strike  
6 me as productive.

7 MR. SCHOEGGL: Thank you for that guidance, your  
8 Honor. We don't think that's what's happening, but we  
9 certainly appreciate the guidance.

10 Can I just mention a second caveat, because it could  
11 come up, which is that Frontier is also being asked to agree in  
12 advance to sign some of these three-party agreements,  
13 regardless of what terms are in them, in the sense that if  
14 third parties add additional terms, we are being asked to make  
15 an advance commitment to agree to those without knowing what  
16 they are. And, obviously, that would be difficult for any  
17 major airline or company to do.

18 THE COURT: Mr. Schwartz.

19 MR. SCHWARTZ: I don't think that's right. I am not  
20 sure exactly what Mr. Schoeggl is referring to. I think he is  
21 straying into discussions we had to try to resolve the things  
22 that now are more of a settlement mediation discussion, which  
23 weren't that, but we were trying to come up with a framework  
24 going forward because these parties are going to have to live  
25 with each other, at least for some time. But it wasn't that.

1 THE COURT: I think I have gone as far as I can go  
2 here. If there is a point in which I can play a further useful  
3 role here, I'm happy to do so.

4 I am also happy to make the magistrate judge  
5 available, if that would be useful. I am trying to give what  
6 guidance I responsibly can, just because nobody is benefited by  
7 continued mud wrestling about this.

8 Let's just come back to the case management issue. I  
9 am not going to plug in a settler for the case because it  
10 appears that even as to the merits of the case, to the extent  
11 that you might at some point want to have a third party for the  
12 time being, you seem to have a mediator that you're content  
13 with. Just know that our magistrate judges are whizes at  
14 getting commercial disputes of this level of complexity and  
15 more resolved. In the event I get a joint request from you,  
16 for example, to refer this to the MJ for settlement, I will  
17 issue a referral order in a nanosecond.

18 Is there anything else about the case management plan  
19 that is vexing you that I can usefully address?

20 Just one moment.

21 MR. FISHER: Speaking for the plaintiff, no, your  
22 Honor. I think we have very clear guidance on next steps.

23 THE COURT: Defense.

24 MR. BUTLER: Same response.

25 THE COURT: By next Wednesday, let's get me an agreed

1 case management plan. I am not proposing to consolidate the  
2 two cases; merely to coordinate them in a common discovery  
3 plan, to be clear.

4 May I ask you what the implications for all this would  
5 be of the resolution of the case in front of Judge Stanton. It  
6 sounds like there is not a trial date in that case, and my law  
7 clerk has just checked the docket and did not see a trial date.

8 MR. BUTLER: Correct. There is no trial date set.  
9 There are some deadlines for pretrial submissions, but we are  
10 waiting for a trial date.

11 THE COURT: Realistically, with a joint pretrial order  
12 and then motions *in limine* and the like, you're realistically  
13 looking at a trial next year, probably.

14 MR. BUTLER: Probably.

15 THE COURT: Who knows. Just projecting.

16 MR. BUTLER: Correct.

17 THE COURT: I can't assume that the case in front of  
18 Judge Stanton is going to go away any time soon, except by  
19 settlement. It is not going to be litigated away.

20 MR. BUTLER: I think that's correct, your Honor.

21 THE COURT: As to the case management dimension of  
22 this discussion, I will wait to get an order from you next  
23 week, and I have every confidence that I will be happy to sign  
24 it, and I'll plug in a next date. If the date that I choose  
25 for our conference turns out to be personally inconvenient for



1 somebody, it's way off in the future. As things get closer,  
2 confer with your adversary. I'm happy to move it around so as  
3 not to inconvenience you.

4 MR. BUTLER: Your Honor, just a procedural question on  
5 the case management plan. Since we are coordinating here, I  
6 assume we will submit separate orders for each case. They will  
7 just have parallel dates.

8 THE COURT: That's exactly right.

9 Given that that case is at an earlier procedural  
10 posture, you should find a way to make crystal clear that the  
11 parties both agree that discovery ought to proceed,  
12 notwithstanding any potential challenge to the pleadings.

13 MR. BUTLER: Understood.

14 THE COURT: As it relates to the injunctive order, I  
15 will issue just a top-line order that simply states what I have  
16 said as to what the injunction does and then sets the next  
17 conference for the date that I gave you in August.

18 But please feel free to reach out to me if there is  
19 something that I can do to help you get this done. I am not  
20 happy about having this injunction in place, particularly  
21 because it appears to me to be a solvable problem, and I,  
22 within the legitimate exercise of my authority, would like to  
23 do what I can to help you get past it.

24 Anything further from either of you?

25 MR. SCHOEGGL: Not from the plaintiff, your Honor.

1 Thank you.

2 MR. SCHWARTZ: Nothing further, your Honor.

3 THE COURT: Be well. Have a good rest of summer.

4 I hope to hear that you have been able to resolve this  
5 on your own. If not, I will see you in three weeks.

6 Thank you.

7 (Adjourned)